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UBCHEA ARCHIVES
COLLEGE FILES
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Yenching
Corrs.
Stuart, J.L. 1926 Jan-Feb

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INDEXED
TRANSCRIBED

YENCHING UNIVERSITY

January 4, 1926.

Dr. J. Leighton Stuart, President,
Yenching University,
Peking, China.

My dear Leighton:

I enclose the confirmation of my cablegram of December 19th, directing that nothing further be drawn on account of Building Operations, with the exception of the Administration Building.

The reason for this 'bolt from the blue' is indicated in the attached schedule showing the situation of the Building Funds. Mr. Krause will not be able to tally this with our Balance Sheet for the reason that the Library Funds and Items which balance each other have not been included, and also because the present statement gives the situation intermediate between Balance Sheets, but it is nevertheless a correct statement of where we stand.

A reference to Section IV of this schedule shows that of the total of individual building funds and residence funds received by us, we have expended either in drafts to you or in purchases here, all but about Gold $86,000. Being as low as this upon this account, it seemed unwise to permit further drawing until the information upon this could be placed in your hands and you and Mr. Krause and Mr. Gibb could see exactly the limitations under which it was necessary that you operate from now on.

With reference to expenditures upon these accounts, you will note that our accounts show that there is tied up in Undistributed Building Operations Costs over Gold $159,000. As I have previously indicated to Mr. Krause, there is in this amount money paid out for the Women's College Buildings which Mr. Krause can collect as rapidly as the materials are installed in the buildings and the costs charged against the Woman's College. This is the only source from which you can secure additional cash for further construction costs. In fact, our balance should be larger than it is in view of the fact there are one or two buildings for which small amounts are in hand upon which construction has not been authorized and is not going on, such as the Infirmary. There is a comparatively small amount still to come in for individual buildings and some more to come in upon residences, but we cannot authorize you to draw upon us further for any of these buildings or for additional residences until we give you authorization. In other words, until you hear from us further, the cash you need must be secured from collections on account of the Woman's College Buildings. Judging from your Balance Sheet of October 31, 1925, you are ahead, rather than behind, on these collections.

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The one building which is an exception to this is the Bashford Administration Building where we are enabled to secure from the Methodist Board additional funds beyond those in hand as rapidly as the construction warrants. You are, therefore, authorized, as need may require, to draw upon us in the usual manner for the account of this building.

My statement in the cablegram was also meant to shut off drawing upon the H. L. H. & S. plant, the state of which is indicated upon the sheet attached. This shows that we have expended above the receipts applicable to this account (including as a receipt some funds due us from the Woman's College Committee, since received) some Gold $74,000. which, as the statement of Balances and Deficits indicates, is being floated by our bank loans.

A reference to this Section IV, Balances and Deficits, shows that we have borrowed for the Plant Account, Gold $58,000. and that there is in securities and cash including the amount from the Woman's College Committee, about Gold $44,000. It may seem that this amount together with the $25,000. due from the Methodist Board January 1, 1926, was sufficient to make in unnecessary for us to cable you not to draw, but as our bank loans had reached the $100,000. maximum, it was necessary for us to maintain a balance of about $20,000. in the bank, which meant that the cash available to meet drafts was much less, especially as we have always held the $12,000. of Building Fund Securities as an emergency resource in case, through some misunderstanding, we should be faced with an emergency.

Furthermore, as there had been borrowed from the bank Gold $42,000. to cover our Campaign Deficit, we had borrowed from the bank all there was in sight.

Since my cable of December 19th, the Committee on Finance has met, and the combination of their action with two or three fortunate bits of income has enabled us to liquidate some of the Detroit Land item so that an additional Gold $35,000. will shortly be available, particularly for the H. L. H. & S. plant. The effect of this action is indicated in my cable to you of December 31st, confirmation of which I enclose. Understanding that the Construction Bureau desired any available funds to be used for the purchase of the electric cables, the domestic hot water pipe and the sewage pumps, in that order, the Committee on Finance has authorized the placing of these orders, and the order for the cables will be placed as soon as a revised quotation is in hand. The order for the two Shone Duplex pumps has been given and as soon as I hear from Mr. Lund as to whether the additional head suggested by the agent for the Yeomans pumps is necessary, or not, I shall order them. I have not placed the order for the domestic hot water pipe because I was not entirely sure from a statement in one of Mr. Gibb's letters as to whether the pipe had by any chance been purchased already by him in Peking. We are prepared to purchase here and will do so at once, on receipt of the reply to our inquiry as to whether we should buy the domestic hot water pipe referred to in Mr. Lund's letter of July 24th.

These items will go a long way toward using up the Gold $35,000. released and probably will go somewhat beyond it. In order, therefore, for us to be able to release further cash for any building operations that may be going on before April 1st, we must know how much is required. This is why our cablegram asked how much cash would be needed for the H. W. L. & S. plant before April 1st. When we know the amount, we will be able to tell you whether or not you can draw.

We also need to know how much additional cash you will need to draw from us for the remaining items of residences and college buildings (with the exception of the Administration Building as above), assuming, of course, that you will collect such cash as is collectible from the Woman's College Committee.

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We are quite aware that you must have all the machinery and materials from here at the earliest date in the spring possible, and that we must be able to supply you with cash steadily as building must not be halted in the process of carrying the plant to such condition as may be necessary before moving.

The rest of the cable I shall refer to in another letter. Copies of this letter are being sent to Mr. Krause and Mr. Gibb.

Cordially yours,

Secretary,
Peking University

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TRANSFER

PEKING UNIVERSITY.

January 4, 1926.

Dr. J.Leighton Stuart,
Yenching University,
Peking, China.

My dear Dr. Stuart:

Dr. T. H. E. Sailer came in to say that he understood from Randolph that what he wanted was one of the remodeled Chinese houses; just which one they did not know, nor did they know what the cost of remodeling was to be. Of course we have listed this house as a $7,000.00 house and last fall authorization was given, at your request, for the starting of this house. If Sailer is not to use it I would recommend that no further construction be done upon the $7,000.00 house so started until we have funds available for the new $7,000.00 house; especially since all of these houses are costing us more than we have secured for them. Dr. Sailer indicated that they would stand by $3,000.00, $4,000.00 or $5,000.00 as might be needed for the remodeling, but that one of the family who was to share in the large program would not make a contribution now that the program had been changed.

Cordially yours,

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0671

PEKING UNIVERSITY

January 8, 1926.

Dr. J. Leighton Stuart, President,
Yenching University,
Peking, China.

My dear Dr. Stuart:

Upon the residence schedule which I enclose, there are certain confidential marks for your information.

A "check" mark means, by the number of a residence, that the residence checked is fully covered by the fund which appears on the same line and that so far as our present judgment goes, we are expecting to let that stand with ut further concern.

The "equals" sign appearing between the name of a donor and the name of a member of the staff means that we understand the relationship of the donor to the residence to be fixed.

The "plus" sign after the name of a donor indicates that it is Mr. Lewis's judgment that we can go back to the donor and ask for more to complete the residence, nd he will do it.

A "zero" indicates that we do not hope for any more and do not think it wise o ask.

The "question" mark indicates that we are not certain whether we can try for ny more or not, or that there is some question as to the disposition of the money, s in the case of item #17.

The word "free" alongside of any amount in column #10 indicates that if we on secure the whole amount for the residence in the same line, we shall be able to free o apply the amount now listed in column #10 to the completion of residences for which e are unable to secure the extra costs required.

Note also that it is our hope that the gifts in lines #6 and #14 in column #10 n be combined with an additional amount which Dr. Foulkes is raising to provide for n additional residence, as for example, the one which was started in anticipation of ts being Mr. Sailer's and which is now not covered by funds. We can iron out a good ny of them things if we can have soon the information requested in the accompanying tter.

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We have your letter of December 1st with its reference to residences on age #2. I do not see anything here to comment upon, however, except the information n the second paragraph that the houses for Nash, Corbett, and Niant are the only ouses which y u plan to start in addition to those now under way. Upon this point, ome information would be helpful, as we do not know exactly which houses have been tarted.

With reference to the memorandum of donors and instructions as to the naming f the houses, the inscriptions, et cetera, I shall write you upon this later. I do ot think you should be guided by the schedule we are now sending you in this matter. et us check the matter over more carefully, with a view to this particular point.

Faithfully yours,

Secretary,
Peking University.

EMN/L

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燕京大學

PEKING UNIVERSITY
(YENCHING TA HSUEH)

OFFICE OF THE PRESIDENT

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PEKING
TRANSFER

January 15, 1926.

Please attach my letter to Docs

Dr. Eric M. North,
150 Fifth Avenue,
New York, New York.

My dear Eric,

I have your letter of December 7, with the gentle scolding regarding the process for securing approval for promotion of faculty members. I quite realize the irregularities of recent proceedure. The particular cases you mention were due to circumstances which if explained in detail would, I am sure, secure your sympathy if not your official commendation. Owing to certain delicate relationships, one or two deserving foreign members were kept by their consent as instructors longer than they should have been with the consciousness that at the next change in academic ranking this would be changed. The necessity for issuing the bulletins in the spring and the fact that this injustice would appear to be maintained a year longer led to permission to print these as it was confidently assumed would be approved by the Managers, and in due time by the Trustees. None the less, the present system is not satisfactory. On the other hand it would be difficult to anticipate long enough in advance to make announcements in printed form in May and at the Commencement in June with approval both by the Managers and the Trustees. This is the more difficult because on at least one occasion a number of months have passed after names have been sent to New York before any reply whatever has been received. However, as our Board of Managers becomes reorganized and things become a little better systematized, I shall try to work out some process that protects the various interests involved. Meanwhile you may be assured that wherever the regular processes have been apparently ignored, it has only been when I was quite sure that there would have been no objections to the specific cases. In explanation of the term

For Trustees action.

Write Stuart Prat

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"associate" which you found applied to C. Y. Sun this is not at all the same as "associate Professor", but a term used to describe those of instructor rank or lower whose status in the University is regarded as indeterminate or temporary. On the other hand J. Sun an Associate Professor in Mathematics.

I have received the schedule of salaries for foreign teachers appointed by the University and am supplying a copy to each of these teachers, and writing contracts with those who had not signed up with the Trustees. There is one matter about which you might give a ruling. I refer to the treatment of those who have been in China for a period of years before joining the University staff. Do all increases date from the former or latter period? To take myself as an instance,--I am now starting in my fifth period but have been treated thus far as in the fourth. This would imply that all foreign contracts start from the time of first coming to China, but it would be a help if you would give us specific instructions.

Ex Cent

We have a letter from Dr. Galt requesting to be allowed to stay a second year in study at Harvard, and our faculty Executive Committee has voted to approve this if there is no objection from the Department of Education. Unless you hear to the contrary therefore you may assume that his request is agreeable to us out here.

Gibb is away for a much needed week of relaxation , but left the day your cable asking for certain information immediately was received. It would be impossible for any one else to check up on his figures, so we shall have to wait until early next week to reply. We shall also then have a meeting of the Grounds and Building Committee and take up some of the matters in your recent correspondence. We are anxiously waiting to know when Mr. Murphy will really arrive. Meanwhile things are going quietly and favorably. The things immediately ahead are the reorganization of the Board of Managers, registration under the government, getting the budget off as soon as we can while anxiously waiting for news about the Hall estate money, together with the very pressing anxieties connected with the big move.

May I trouble you about a personal matter? I constantly have occasion to preform Ministerial functions, and am not satisfied with the Book of Forms of my own church. Of those with which I am familiar I like the Congregational Book best, and not infrequently borrow from one of my colleagues. Could you send me the latest edition of this book, or one that you regard as an improvement on it, and arrange to collect the cost?

As ever yours,

J. Leighton Stuart

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TRANSFER

PEKING UNIVERSITY

January 19, 1926.

Dr. J. Leighton Stuart, President,
Yenching University,
Peking, China.

My dear Leighton:

I enclose copy of statement from Miss Eggleston, of the China Medical Board, concerning the case of Mr. Ma Kiam. I am not entirely clear as to how confusion arose in Peking, but I suspect it may have arisen in an effort to reduce our financial budgets and increase our financial resources. I have informed Mr. Ma and Miss Eggleston that we would follow the procedure suggested in her letter. You will note the arrangement of the fellowship for $1,000.00 to Mr. Ma for which due appreciation has been expressed here. Please let me know whether there is any ground for doing otherwise than this letter indicates.

If this arrangement is approved Mr. Ma will return to the University Mex.$400.00 which he received in Peking. In order that this return may be made on the actual rate of exchange, will you be so kind as to have the Treasurer of the University draw upon us for Mex.$400.00 on the day's rate and when the draft comes in we will collect the gold equivalent from Mr. Ma . I hope that you will be able to secure a good rate of exchange and I think it would be advantageous to him if this could be put through promptly.

Cordially yours,

Secretary,
PEKING UNIVERSITY.

EMN/G
Enclosure.

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燕京大學

PEKING UNIVERSITY
(YENCHING TA HSUEH)
PEKING, CHINA

OFFICE OF THE PRESIDENT

January 20, 1926.

Mr. James H. Lewis,
150 Fifth Avenue,
New York, U. S. A.

My dear Jim,

I have a letter from Luce about which I should like your advice on two items. He is asking for suggestions as to what to do about the Scranton proposition. I recall that in a previous letter you were debating whether to attempt to revive the rather unpromising effort that centered around his name or to let that go entirely and try something through the Methodist Church of a larger nature and entirely unrelated to him. Perhaps I wrote you that the latter of these two courses seemed to me preferable, and asked you to try to salvage what you could out of the former effort to be used in some sort of decorative and useful pavillion or other landscape feature which could carry the name of Luce. Quite recently I had a chance to meet in Tientsin the former Governor of Shensi, from whom we bought our present campus, and he indicated his willingness to put up a sort of student social center as a memorial to his father. This is the idea that I had put into his mind when we first negotiated with him. He wants to come to Peking some time before long, when it would seem politically safe for him to do so, and select the spot, which would be presumably somewhere on the border of the lake but not on the island. I shall probably write Luce along these same lines, and suggest that you and he confer as to what is the best thing to be done. My impression is that we are much more apt to get the Chinese gift for this purpose than anything like the amount originally planned from Scranton. It would be fine if with Dr. Gray's help you could secure another unit from his church. dormitory

The other matter is regarding Luce's own plans. He writes confirming what I had gathered from his wife that he is intending to come out here this coming spring. At her own request no house has yet been built for him, and we shall have to make some temporary arrangement for them if they continue in China. What I want you to think about is whether you would

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care to have him return next autumn for continued financial efforts. There is practically nothing that he can do here of any real value so that there is no question from our standpoint but that he would be more useful on the other side of the water unless you prefer otherwise. There is no hurry about this until he arrives, at which time something will have to be done for his house.

Another item which concerns Luce somewhat is a printing-press. When we move to the new place it would be of the greatest help if we could have our own press. I have raised the question more than once with him as to making a definite effort to secure a suitable outfit from the Frackleton's in Cleveland. So far as I know he has never put on the screws with Mrs. Frackleton and this might be the most probably chance for success. Failing in this she ought to give a residence. In this event could you and he purchase from them or elsewhere at the most favorable rate possible an adequate equipment for a university plant. With the proposed relationship with Harvard we shall be issuing monographs on Chinese subjects and periodicals which could be made of great value to our standing in the academic world. In addition, there are all our own bulletins, catalogues, announcements, etc. If the press could be arranged to carry Chinese type also its usefulness would be very greatly increased, and its directly religious value could be emphasized. With a very strong Chinese staff in our School of Religion, we ought to begin an outrut of fresh vital and scholarly religious publication which would be unique and very timely.

printing

The reference to Harvard leads me to tell you how delighted I was to have Eric's cable a few days ago about the virtual assurance of securing the two Hall estate gifts next April. We both understand toowell what relief this brings to make any comments necessary. It may also seem ungracious and greedy to venture the suggestion I am making, and I would not do it to any one but yourself and leave it entirely to your discretion. Since, however, they intimated to me that they hoped to have both of these funds take effect January 1, would it be possible to ask that in addition to the actual amounts in aluminum stock they give us enough back interest to make the funds start as though from January 1? For the University proper this would help in the pressing matters of construction equipment, as well as in clearing off old deficits, and for the Harvard-Peking Institute it would enable us to start building at once the homes of the Chinese teachers of the very first rank with whom we are already negotiating in a promising way, as well as to secure without delay the library of Chinese books which would add so much to the prestige of this undertaking, and help in putting

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the scholars we are now engaging into productive work at once. We do not of course wish to endanger by any over-zealous appeals the main issues. You will be careful on this score, and will at least consult with Eric, Warner, an others, but I can ot resist passing on the suggestion.

There is another matter about which I shall be writing Eric soon to get the approval of the trustees, but should like to secure your personal attention, too. You will recall that in consultation with you and some of the trustees we cabled last September for Timothy Lew to return to America. It turned out that he was too ill at that time to travel. When I arrived here I found that he was under special treatment which will continue still for a few months. There were also family problems and University duties which he felt would have made his leaving here at that time unwise. As it turned out he has been of the greatest help in some of the important issues we are now dealing with, especially that of government registration. I have been consulting with him and others of our group, and the concensus of opinion is that he ought to leave here next summer, and spend the following twelve months in America. The chief consideration for this is his own health. He needs to be built up physically to the point where he can have an operation for hernia, after which he ought to have another of the painful and exhaustive nasal operations of which he has already had, I believe, thirteen or fourteen. These purely surgical matters are, however, not the phase of his case that is giving the most anxiety. He lives here under a strain of family worries, nationalistic sympathies, incessant demands for writing articles, making addresses, carrying on his routine duties, etc., from which there is little hope of his extricating himself while in the country. He is so constituted that any such plan as going off to some retreat in China to be entirely inactive is out of the question. His brain would spin like a ship's propellor out of water. He has in an intensified form the fine old Chinese family loyalty that requires the eldest son to take the father's place to the widowed mother, and all other members of the family, but this is a constant drain on his sympathies as well as finances, and his efforts to provide for them are the cause of much misunderstanding. So with the other causes of strain to him. On the other hand, he is perhaps, all things considered, the greatest single asset we have, and one of the two or three most valuable Chinese Christians in the entire country. He is perhaps more brilliant, with more insight and prophetic understanding of present day issues in their larger bearings and deeper meanings than any other Chinese Christian. Any investment that we could make in prolonging his life is worth while, not only for ourselves but for the whole cause in this country, to which he belongs more truely than any other person in our organization. Not only so, but I feel he would be of great service in America in the near future on two counts at least. He ought to be

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used effectively in financial work along the lines we discussed last autumn. He has not the gift of popular entertaining that William Hung has, but speaks with the passion and incisiveness that arrests attention. He is at his best when speaking on some religious or other deeply emotional topic to intelligent groups. He would carry much weight for instance with Mission Boards, Conferences of their Secretaries, well-informed students of America's foreign relations, University audiences, etc. All this would be good publicity for us. He could also be used to meet informally with, or to address small gatherings of financial prospects. I think that at least his trip in America ought so to be handled as to cover expenses, and it might lead to some large single gifts. The other thing that he would do is to interpret the Chinese point of view to American audiences, in a way that would tend to develop better mutual understanding. In all this, however, care should be taken that he is not over-worked. If there could be invitations to visit in the homes where he could be physically comfortable, and would find a mild interest in congenial friendships, be kept in touch with good physicians, and have only enough of the public duties to keep his mind occupied, this would seem to me the best course. Perhaps arrangements could be made for his spending several weeks in the summer at some sanitorium that would not be too expensive. I would suggest also that you take up in the near future the possibility of his being invited for a series of addresses at such universities as Princeton, Yale, Harvard, Chicago, etc. The same course might be given in several places with no great fatigue to him. Will you let Eric see this letter, so that I may be briefer in a more formal communication to him.

I am thinking of using the money Mrs.Marmon has contributed for my use toward the purchase of a Dodge car, which can be bought here at the present rate of $3400.00 local currency. It would almost be essential that I have this facility when I get to our new place, and I went over with you, I believe, some of the reasons why a car of this type was preferable to entire dependence on little Ford cars that might seem more economical. You may care to write Mrs. Marmon that you know I have this in mind, or I shall do so myself later on.

Don't forget that we are hoping to see you out here yourself, whenever the chance comes.

As ever yours,

Leighton Stuart

JLS-GES

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AT PEKING UNIV. HDQ.
FEB 23 1926
ANSWERED
.....By.....

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January 26, 1926.

Dr. H. W. Luce,
Room 502,
150 Fifth Avenue,
New York, U. S. A.

My dear Harry:

I have not replied to your recent letters because I have waited to see Mrs. Luce and take up with her the house plans which would naturally be the thing of chief interest for replying. She had written to you after a conference with me some time hence, and you had doubtless not received her letter when writing to me. Because of her wishes we have not started your house, and shall not do so now until you arrive. I have had a conference with her this morning and she is not certain whether she prefers to stay where she now is or to locate in some other quarters on the new site while building your house. On this latter point she has a fine idea that if you do not occupy it permanently it could be so build so as to be a suitable place for visiting professors, of whom in the future we hope to have more than we can afford now. She is doubtless writing you at length on this matter, and has hinted to me of the possibility that one more house may be given you.

I am very glad that you will be coming out this spring. After you arrive we can talk together as to the best use of your time for the next few years. No plans will be made until your arrival, when we can reach a decision in the light of the total situation and your own views.

I have written Jim Lewis about the Scranton matter, making certain suggestions which I thought he could take up with you. In general it seems to me that after the various efforts that you have made there, any large increase over what has been secured so far is rather improbably and that if the money already contributed could be preserved and put into some pavillion or other special feature at once decorative and useful, this would be the best way out. An attractive Chinese pavillion on the island with the rest of the money used for beautifying the

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island itself and the lake would be a very fine solution.

This leads me to comment with pleased expectancy at the prospect of the gift from Mr. Ault of Cincinnati for another land-scape feature. I have hopes that this will work out. I am sending you our proposed arrangement of the space between the main gate and the court in front of the administration building which you can show him. I think that $ 5,000 gold would put this in shape and another gift of the same amount would ensure its being properly maintained. In general if this or any similar gift comes through it is worth cabling us so that we can start work as soon as the spring weather breaks.

I want to take up with you another matter that I wrote Jim about, and that is the extreme advisability of having our own printing press. Would it not be possible to interest the Frackleton brothers in making us such a gift, or in working through Mrs. R. J. Frackleton so that this could be secure. Even if they refused to give it outright it might be worth while to ask for their lowest figure and our office make up the difference. With our own press much stuff that we now mimeograph could be much more neatly done, and be made more permanent. Mimeographing in China is extremely expensive as well as unsatisfactory. Furthermore our own bulletins, catalogues, etc., could be done by ourselves saving another considerable item. Even more to the point would be our ability to produce in English and Chinese the work of our fine teachers in a way that would be excellent advertising and give us standing in scholarship, while very much enlarging our religious influence.

The apparent improbability of Mrs. Willard Straight endowing our school of Journalism makes me all the more concerned about the maintaining of Britton and Nash and the enlargement of this unit if it can be maintained at all. You had certain prospects in this matter and if you have not already exhausted this possibility I hope you will make an effort to put it through before starting over here.

Mrs. Luce mentioned some of the smaller things which you had been achieving which together with the larger prospects which you are following up all serve to encourage us out here and keep up our hopes.

Things continue essentially as they have been all the time--unsettled political conditions and threatening conflict between various military groups combined with further disintegration in the central government and consequent economic distress; sporadic

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outbreaks of red and local activity thus far with no serious consequences to Christian work, but becoming more and more specifically directed against education; much anxiety and no little discouragement among missionaries combined with very serious study of such matters as government registration; a continuation of the quite orderly progress of our own work, the students studying as they never have before, and with apparently an excellent spirit. The Anti-Christian agitation now threatens especially to exert itself in preventing the registration of Christian schools. A number of us would be planning to attend the China Association of Christian Higher Education which has its biennial meetings in Shanghai next month, were it not for the uncertainty and expense of Travel. As it is we have determined to have Deans Frame and Hung definitely go, and Dean Lew follow later on if possible, and perhaps two other teachers. I am holding myself free from everything else for Mr. Murphy, about whose arrival we still have no definite word, and who has never been known to get here when he said he would. Construction material has accumulated in Tientsin through the past weeks, and it is impossible to get cars for transporting it here. If this goes on it will certainly impede our building program. I am asking Wallace to send you from his office in Shanghai some of the material that will be of interest to you in educational matters.

It certainly is good to know of your apparent complete and rapid recovery. Do not presume upon this and work too hard. We shall be awfully glad to see you here, and hope that you will arrive no later than May 29 for Commencement, which is earlier this year, in order that we can have time for the moving.

As ever yours,

JLS-GPS

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PEKING

TRANSFER

PEKING UNIVERSITY

January 26, 1926.

Dr. J. Leighton Stuart, President,
Yenching University,
Peking, China.

My dear Dr. Stuart:

All the items in your letter of November 17th are in process of being cleared, except the inquiry you made concerning the $2,500. from Mrs. Straight, which applies upon the original $30,000. pledged. The whole amount has now been paid and our campaign deficit has been reduced thereby.

Cordially yours,

Secretary,
Peking University.

EMN/L

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燕京大學

PEKING UNIVERSITY
(YENCHING TA HSUEH)

Stuart

PEKING

OFFICE OF THE PRESIDENT

INDEXED

TRANSFER

January 28, 1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York, U. S. A.

Dear Eric:

C. M. Corbett: I have just received through Presbyterian channels the very disconcerting news that Corbett has resigned. This is not at all surprising, for we had known of his fears for some months before he left China. I am sending you the following cable which I hope will be clear. "Try to get C. M. Corbett to withdraw resignation under Board of Foreign Missions or Peking University Trustees. Writing fully. Await letter before acting. If he should refuse, wish you to appoint some one to fill vacancy, either visiting professor or a short term appointment. When will architect come?" Appointment under our Trustees might help to clear off two of his anxieties which are concerning the education of his children and Theological issues in his own church. Our salary is slightly larger than the Presbyterian, and it might even be worth while to make special terms for him. He is an extremely valuable man. If after all efforts have been exhausted he persists in his present attitude we shall be left in a rather perilous position. The C.M.B. grant is of course with the understanding that Pre-Medical Sciences are properly maintained. We would only have P. A. Anderson, a very young and inexperienced man; [illegible], one of Corbett's own students returning next summer from Chicago; and such student assistants as we can secure. D. H. Yan is going on another C.M.B. scholarship next summer. We have also decided to maintain next year a kind of sub-freshman class, especially for those students who come to us from a distance, and fail in their entrance examinations, or who come from middle schools not yet up to our standard. Physics, as it happens, was a science that was to have been stressed in this preparatory course. In accordance with our policy to staff the institution with qualified Chinese, we would prefer to fill Corbett's place with some such man, but there is no one available so far as we know. We have had a chance to get one or two extremely good men, but Corbett preferred to build up the staff with his own

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students, a plan which commends itself thoroughly to me and the rest of us provided Corbett stays, and which has been adopted at his own suggestion, although it now leaves us very badly in the lurch. This is why I thought that if some well-known scholar in America could be secured as visiting professor for even only a year or two on a kind of sabbatical leave or other basis which would reduce the expense to us it would supply the immediate need, while giving us time to discover a good Chinese. It is quite possible that in Harvard or Princeton, where we have relationships, or in some other institution, there is a man who could render this service, while at the same time giving him a sort of holiday trip to the Orient. It may be again that there is a Chinese studying in America and finishing next summer who would be suitable. Corbett himself ought to be consulted in all such efforts. Failing in other possibilities, we should like to have a short term appointment as in the case of Tasker. Another final chance might be to get Corbett himself to come out for one or two years to give us time to get adjusted.

T. T. Lew: I have written Jim at some length about the reasons why it would be very desirable from our standpoint to have Dr. Lew leave here next summer for a trip to the States, and asked him to share this with you to avoid repitition. In view of all these conditions and others which are less important but enter in somewhat, I hope the trustees will invite him with a formal but cordial communication to him direct, possibly including a brief reference of approval in the next cable you send after the action, and following it up with a letter. I think that as to expense he would at least bring in enough to cover this.

Harvard-Peking Institute: Your cable indicating that this and the other gift from the same source seemed fairly well assured brought me great joy. It is somewhat disappointing not to have had the payment made when originally intimated, not only because of the loss of interest for three or four months but also because it raises misgivings as to further postponements. However we had better begin to set the thing up. It is going to be a delicate matter here to deal with Pettus whose ideas of what he needs and ought to have from this fund are much larger than the rest of us, especially William Hung and other keen minded Chinese, think he should have. Technical proceedure will doubtless require the appointment of a Board of Trustees in America; their incorporation; their authorization of an Administrative Committee in Peking, together with a suggested process for their nomination; their own approval of these names; and after that a proposed budget. Meanwhile if we are to start next autumn we must begin at once engaging teachers. As it happens several unusually desirable Chinese are available now, but we are forced to act quickly in securing them. We are making up our own budget now. On the assumption that those individuals will be approved I am proceeding to make contracts with them as opportunity comes, so that we will be ready for the courses we will be expected to offer

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next autumn. Perhaps the simplest way to let you see what is going on would be to send you copies of the budget as it has been worked out to date, and to call your special attention to Income no. 8122. If there could be some informal approval in principle pending the constitutional processes, it would enable us to get things going next autumn, which would otherwise be delayed for another session. A further consideration is that this eases up our own budget very considerably as a number of these people would be needed anyhow if we are to have a strong Chinese Department. You will recall that I pointed out in the discussion at Cambridge that the best way to begin would be to strengthen our undergraduate courses in Chinese and thus attract desirable students and prepare them for advanced work. I have also taken responsibility with the Grounds and Buildings Committee for putting up five houses in Chinese style at an average cost of perhaps $ 3500.00 or at most $4,000.00 local currency, to be occupied by teachers on this budget. If L. T. Huang of Toronto is approved by the Trustees he ought to be added to the list as given in the budget being sent you.

Methodist Reduction: I note what you say about the cut that the Methodist Boars has found it necessary to make, and feel grateful to them for cooperating with Lewis in attempting to make this up from special gifts. There was no reference to the question of six teachers and I hope that it will not be necessary to reduce this. In this connection we are counting on D. C. Baker coming to us next autumn, and shall need him to carry on the work of the English Department.

L. M. Mead: This is a young man who has been under the Princeton in Peking budget going to America this spring, after severing his connection with that organization. The reason is that they are withdrawing from Y.M.C.A. School to which they have been furnishing him, and there is no other work for which he is qualified. He is an excellent teacher of routine elementary classes in English, and Breece had approved of our taking him over before he left China. The present understanding is that he will spend the session of 1926-27 in America in special study at his own expense, advising with Breece as to where and what to study, and go on our budget September 1927. You probably know his mother in Plainfield New Jersey. Part of the problem is that he has five children which would make his salary a rather large one, although he has given me quite definite assurance that he and his wife will see to it that we will not be responsible for more than two of them. My own thought has been that if a vacancy should develope in the Presbyterian quota, we should ask that it be filled by him. If, therefore, Corbett cannot be persuaded to stay with us, my suggestion would be that the Board be asked to pay us the usual

wrote Stuart 2/19/26

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two hundred and fifty dollars ($ 250.00) local currency, per month, and prepare to take over Mead at the date mentioned. A propos of such matters, if Corbett is really leaving us it seems only fair to us that his salary should stop at once, and the Board begin to pay in the usual amount per month.

Very sincerely yours,

Freightonsmith

JLS-GES

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February 2, 1926

President J. L. Stuart
Yenching University
Peking China

Dear Leighton:

Unfortunately you do not receive the letters which I think. Otherwise you would have had some mail from me. However I know that Eric writes continuously and voluminously and that he reported to you pretty much all of the events which happened throughout the year.

Aside from getting in money to cover our current expenses and helping arrange the financing, there is not very much to report. We have been laying the ground-work for another intensive campaign this spring, but I am afraid that I have been spiritually weary in the continual multiplication of costs over and above the estimates. I confess frankly that it took me about two months to work up my spirits again after we found that the Wallace money would not cover our power plant and other requirements by more than a hundred thousand dollars.

We are just completing a new general booklet similar to the big one which Tamblyn and Brown got out. It is only about one-quarter as thick and it takes the University by departments. Armed with this and with the pictures of the residences which you are sending, we will strive to collect from each residence donor the balance required for the completion of his residence. In addition to that we will have a better basis to try to collect a few more residences but it will have to be entirely individual work. For the most part churches do not work out.

Rex Wheeler and I went to Rochester the other day and Dr. Nixon, the pastor of the Brick Church, and the congregation of the church pledged themselves to raise $3500 a year, which is to be for your support. We talked very frankly about the possible questions of theology and church relationships and Dr. Nixon said he would be more than glad to have his Church backing up your administration. Mrs. Strong is giving one-fourth of the amount and there is another person, a Mrs. Babcock, who will also give largely. They tell me that Mrs. Babcock is a woman of very large means. My own judgment is that the best thing to do is to let it go in this way for the time being. I think that a few individuals in the church, however, will emerge as very strong allies for the University.

There is no use of my coming to China until we get these financial problems solved. We simply must give our constituency a rest. We have been riding them pretty hard. Frankly, that is one of the reasons why I am sorry about the delay of the removal for another year. We have talked moving for so long that people wonder when we are going to move. Meantime, of course, we are having to finish up a few necessary gifts and this does not in any way lessen

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our efforts though it means modifying them in certain directions.

Eric has written you fully about the progress of the Hall Estate matters and that will help a lot.

Mrs. Jenkins is in Florida. My hopes there are not so high as they were.

Mrs. J. M. Bonnell of Youngstown died two weeks ago. As you remember she was the mother of Hugh and of Mrs. Paul Jones.

I will write again within the next two weeks and I may have more to report.

Ever yours

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燕京大學

PEKING UNIVERSITY
(YENCHING TA HSUEH)

OFFICE OF THE PRESIDENT

PEK

INDEXED

TRANSFER

February

Dr. Eric M. North,
150 Fifth Avenue,
New York, U. S. A.

My dear Eric:

Following up my recent letter on the matter of Corbett, it has since occurred to me that if he is finally unwilling to return to us we might get along at least for next year by the use of George Barbour. You may recall that he originally was undecided whether to offer himself to us in Physics or in Geology. He has now indicated his willingness to take over part time in the former subject. This would require that Mr. W. W. Davis be back in China promptly for the beginning of the autumn term instead of staying a little longer in America as has been thought of. Mr. Barbour would be going on furlough at the end of next session, by which time we ought to have made permanent provision for both departments. This suggestion would, however, give more time for such arrangements and would eliminate one extra item from the budget. Do not make any final arrangements until hearing again more definitely from me.

Mr. Ma Kiam: Mr. Ma, now studying at the Teachers College, has written me regarding his difficulty in maintaining himself, and I hear from others that he does not feel that his stay in America is counting for all that might be hoped. You might tactfully raise with him the question of his leaving a little earlier than his original intention and coming back to help us get the Chinese Department properly organized.

I have been having various ailments for the past month or two, and at last have succumbed to the P. U. M. C. doctors who think they have found enough Oriental parasites in my insides to more than explain all that I have been complaining of. I am going to the hospital tomorrow to be put at their mercy for ten days or more. This is just at the time of the Chinese New Year vacation, and is as convenient a period for being inactive as possible.

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Timothy Lew and Mrs. Frame with three other teachers have gone to Shanghai to the conferenc on Christian Higher Education. William Hung should have gone but had a slight breakdown from overwork and worry, which showed itself just a day or two before he should have taken the steamer. He is out at the Western Hills, but will soon be entirely himself. Dr. Wolferz is ordered to bed for two weeks with a renewal of his malady. Several Faculty wives are under treatment for various reasons. I literally had to order Lund off last week for a four weeks holiday as he had become so irritable and unreasonable that things had reached an impossible stage on the works. He at first threatened to leave altogether, which I told him he was quite free to do, but finally yielded quite gracefully and has gone off to Tsing Tao. He ought to be put in good shape by this rest, which I think is all he really needs.

We are much dissappointed though not surprised at Murphy's delay in coming to us, and fear that even this is not final, as your cable was able to give the sailing date of the new secretary, but not his.

I shall take this narrative up again after the doctors let me out.

As ever yours,

JLS-GES

No slight uneasiness has again been aroused in my mind by the cable dispatches about Senatorial attacks on "Mellon's" Aluminum Company!

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PEKING

TRANSFER

PEKING UNIVERSITY

February 11, 1926.

Dr. J. Leighton Stuart, President,
Yenching University,
Peking, China.

My dear Leighton:

I enclose a copy of a memorandum which I am giving to Mr. Murphy, indicating the items, so far as we know, that we desire to have him take up in consultation with the Grounds and Buildings Committee and any others concerned in Peking. The Trustees will be disappointed if thorough and open-minded study is not given to the whole problem, for, as you know, there are a number who feel that we have been proceeding without sufficient contact with the architect.

Mr. Murphy, in conversation with me, indicated that he felt that his contact ought to be more direct than it has been, and that if architectural problems arise, they should not necessarily come to him through the New York office. I have used my own judgment as to the things I thought he ought to deal with, having some impressions of my own as to the items where his judgment was worth having. I think he regards many more items as architectural than do I; a number of them I regard as engineering items. Of course, whatever understanding can be reached on the field as to contact with the architect will probably be satisfactory, unless Mr. Murphy's visit to Peking results in a grand row all around, which we trust will not be the case. I have told him that as far as this question is concerned, he is to deal with you in the first instance.

I have asked Mr. Murphy, so far as he can, to try to keep some record of the time he spends upon the Woman's College problems, apart from the other problems of the University, with a view to the proper proportioning of the expenses. I shall pass this word on to Mrs. Frame also. The determination of the proportion, however, will be settled here.

Your basis inquiry with reference to some of these problems will be as to the immediate effect of any conclusions which may be reached upon the field. Let me therefore state the case from this point of view.

I. LAY-OUT AND LOCATION.

1. Character of the informal development of the back campus. In general, this should be reported back to the Trustees for approval.

2. Nature of use of Ex-President Hsu's property if secured. Ditto.

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3. Location of the Practice School of the School of Education. Ditto.

4. Location of future Men's Dormitories. Ditto.

5. Location of Chapel. Ditto.

6. Location of Gymnasium. As soon as exact decision is reached on the field, building may proceed to the extent for which financial authorization may have been given from New York for this purpose. Reference of the location item back to New York is unnecessary.

7. Location of Infirmary. Same as item #6.

8. The President's House and other administrative houses. Same as item #6.

9. Woman's College Academic Quadrangle Development. Refer back to the Woman's College Committee in America.

10. Woman's College Household Arts Practice House. Refer back to the Woman's College Committee in America for cabled approval to proceed, provided funds are available.

11. Woman's College Music Building. Refer back to Woman's College Committee in America.

12. Department of Agriculture Building. Refer back to New York.

II. ARCHITECTURAL PROBLEMS.

1. The Chapel. I believe that it will be the desire of the Trustees' Property Committee that this be designed by Mr. Murphy. We should, however, want to have handed to us the direct judgment of the field upon the items involved in these plans so that we can represent, as far as possible, the judgment of the field in the process of their drawing.

2. New Type of Men's Dormitory. Report back fully to the Trustees.

3. Infirmary. If, as and when, the Grounds and Buildings Committee and Mr. Murphy agree as to the exterior of this building, and if the interior is satisfactory to Dr. Learmonth, with the judgment of the Peking Union Medical College people upon it, the working drawings should be made and the costs of the centre section and of the fully completed building reported to New York, by cable, if necessary. If this is done, I believe that authorization for the construction of part of the building will be given promptly.

4. President's House. This can be designed in such a manner as you yourself find suitable, but it ought to be done in a way to carry out any fundamental feelings which Mr. Murphy may have of the relation of the architectural appearance to the other buildings on the site. You know the questions of the personal relationships involved in the architecture of this building and will have them all protected, we are sure. Construction can proceed as soon as you know the funds are in hand.

5. North and South Buildings of the Woman's College Academic Quadrangle. Report back to the Woman's College Committee.

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III. MISCELLANEOUS ITEMS.

1. Acoustics of the Ninde Auditorium. If Mr. Murphy and the Grounds and Buildings Committee agree as to the solution and if the expense is less than Gold $1,000., the alterations or treatment should proceed.

2. Acoustics of the Bashford Auditorium. If treatment is found to be necessary and Mr. Murphy and the Grounds and Buildings Committee agree as to what should be done from the point of view of effective result, leaving expense aside, advise us of the estimated expenses involved, in order that we may give authorization if necessary and possible.

3. Character of Buildings on the Island. No action upon these plans is necessary from New York; procedure should be affected by authorization of funds necessary.

You will note that upon most of the items upon which a report back to New York is requested there is no immediate action possible in view of the lack of funds and that in every instance, I think, where funds are in sight, we are ready to proceed, if Mr. Murphy and the Grounds and Buildings Committee agree.

If there is serious disagreement upon points involving immediate or early action, and you feel that the judgment of the Trustees' Property Committee should be obtained, either as arbitrator or as a method of procedure to maintain harmonious development of the whole scheme, you should take the items up with us fully, but we leave it to you judgment as to whether the differences are such as to require this.

Faithfully yours,

Secretary,
Peking University.

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TRANSFER

PEKING UNIVERSITY.

February 19, 1926.

Dr. J. Leighton Stuart, President,
Yenching University,
Peking, China.

My dear Leighton:

I enclose copy of my cablegram of February 4th. You will know before this arrives that Mr. Murphy sailed from San Francisco on February 20th, and I presume he is with you at this time. I have also written you concerning the coming of Miss Mary Louise Coleman.

Andrew Cheng asked me to include in cable to you, information that he he hopes to return this summer and is writing you fully. We have this morning your cable that Mr. Wolfe is not needed. We take it that this means that you have found someone on the field who can do his work. It was very fine of Mr. Wolfe to be so ready to upset his present plans in order to render the service required.

This cable also included the request to you to write us fully about the proposed change in plan for offsetting interest, and rent, and responsibility for the property in the case of the city site. Mr. Krause wrote at length to the Methodist Board concerning a new plan which he had worked out there with you, and we have waited for word from you that the University's side of the case might be told. As it became apparent that you had not written about the time when Mr. Krause did, and as Mr. Ehnes is very anxious to get this matter settled, I wired requesting you to write.

Faithfully yours,

Secretary,
PEKING UNIVERSITY.

EMN/G
Enclosure.

copy sent to Mr. J. M. Gibb

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燕京大學

YENCHING UNIVERSITY

(INCORPORATED IN 1889 AS PEKING UNIVERSITY)

PEKING, CHINA.

EKING

OFFICE OF THE PRESIDENT

INDEXED

February 20, 1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York, U. S. A.

My Dear Eric:

This continues my letter of two or three days ago.

Science Buildings Additional Grant. We have been working for a month or more to get in final shape a statement of the total cost of these two buildings and the required equipment, having been encouraged to do so by Mr. Greene, despite intimations from the C.M.B New York office that they were not inclined to reopen this matter at this late date. The difficulty has been, of course, the tendency of Gibb to underestimate things, as though doing so tended to bring down the actual costs, and the impossibility of getting at figures upon which his own estimates are based. Repeatedly when I tried to have him reconsider these particular estimates and be sure that we were within the original figures with ample allowance for equipment, he always replied that he saw no reason to make any alterations. It would have been much easier to make a request to the C.M.B. for giving half toward the completion of these buildings at an earlier stage of work. As it is, however, Mr. Greene is our good friend, and is taking up this matter with his own strong recommendation. I have not seen the final figures, but at a recent conference of those most concerned it came out about $ 48,000.00 local currency, almost exactly half of this being the estimated value of Pre-Medical School equipment which we desire to take over. Mr. Greene is asking the C.M.B. to give us this equipment on condition that we can supply the remaining amount necessary in cash, which has the advantage of not asking them for any additional cash grant. It is, however, imperative that we, on our part, can guarantee the cash balance which will probably amount to somewhere between $ 23,000 and $ 24,000 local currency. Mrs. Frame has been in Shanghai for some time, but I have talked with her on more than one occasion

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about our expecting the Women's College to meet this additional demand and she seemed to feel that this ought to be done, even at the sacrifice of its meeting full obligations in other respects. The C.M.B. grant, will, of course, be conditioned upon our meeting them half way, and the supplying of this amount from whatever is left of the Women's College funds means securing double the amount.

L. C. Goodrich. The last mail brought no word from him or yourself regarding the receipt of my letters inviting him to be our Comptroller, nor have we had any cable reply on the subject. Meanwhile, however, Mr. Greene has the impression, which has been confirmed by a letter from his wife to one of our Faculty wives, that they would both like very much to come to Yenching, but that the particular position offered is one that he does not feel himself to be qualified for. I do not have access now to my files and am not sure just what I have written on this subject before, but if the Trustees approve of sending him out to us, and he is willing to come under some other title, such as Assistant or Secretary to the President, I would recommend that this be done. In that case he would help me in general administrative responsibilities for the material interests of the institution with a group of people dealing with the various departments, such as Treasurer, Accountant, Superintendent of Grounds and Buildings, Engineers. I realize that it would be ~~a chance~~ disadvantage to have a highly trained and experienced treasurer. In, however, facing what seems to me to be the alternative of such a person being sent out from America, one who would necessarily be entirely unfamiliar with Chinese conditions, and fit only for the technical side of his accounts, requiring an interpreter in dealing with all persons not familiar with English, or having a man with the various qualifications that Goodrich possesses, and depending upon those who may be available here for the handling of funds and the keeping of accounts, I much prefer the latter course. Stephen Ts'ai is young and has not had all the preparation we should have liked for acting as treasurer, but he has brought to his task an enthusiasm and integrity, and a desire to serve the University's financial interests, which when found in a Chinese make him an assett of no little value. He is on his mettle to master the technique of bookkeeping, and with the help of others ought to be able to do so. He is now in Shanghai with the definite purpose of learning all he can from the treasurers of the other Christian colleges about their methods. If, as the Construction Bureau becomes less active, we can have Mr. Flood to serve as accountant for administrative expenditures also, these two types of men would tend to supplement each other. A carefully selected Finance Committee of the Board of Managers, and the use of Public Accountants for auditing, perhaps more than once a year, ought to be further protection. On the other hand, the general

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qualities that Mr. Goodrich has would make him of the greatest help to me, as I would probably have to be in effect Comptroller, and the use of one of the titles I have suggested above would prevent his feeling himself to be in a false position. We can not think of any one else in China for this position, and some one new from America, however fitted in other respects, would be a rather doubtful asset with things as they are now.

Golf Course. Replying to your inquiry on this subject, the so-called Lan Chi property was bought by Gibb with no very definite purpose because the figures were low, and he felt that in one way or another it would come in useful. There has been quite a little struggle between him and Mr. Chamberlain, which I think is now about settled in favor of the Agricultural Department. They are buying land in that general region so that it would be unreasonable to hold onto this for some other purpose. This makes it unnecessary to make any comments on the purpose described by this ~~meeting.~~ heading.

Very sincerely yours,

JLS-GES

Could you arrange to have two or three copies sent me of the Monthly Magazine of the Chinese Student Association in America in which an article of mine appeared which Jim was to have a reprint of for our own consideration. Also a few copies of the reprint. They were to send me these but have failed to do, and in certain issues we are facing this material may be helpful.

The doctors are keeping me a few days longer than they first intimated. It is already nearly two weeks & may last through a third!

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TRANSLATED

PEKING UNIVERSITY

February 23, 1926.

Dr. J. Leighton Stuart, President,
Yenching University,
Peking, China.

My dear Leighton:

Replying to your letter of December 29th, the release of mail from Peking after the railroad was reopened in December, not only presented you with a large amount of foreign mail, but swamped us with several volumes of Peking material.

I think there is nothing to comment on in your letter except to say, with reference to the Permanent Committee for Cooperation and Promotion, that you can be sure that so far as I am concerned, there will not be promotion affecting the entire group of colleges in the list until there is genuine correlation brought about.

Meanwhile, events here are leading me to the impression that some of these problems will be solved by that maligned natural law known as the "survival of the fittest". West China has appointed Mr. James M. Yard as its Campaign Secretary, Shantung is looking for one, and, as I wrote you, I am following the Hall Estate up on a program looking to endowment for the five union universities and the two union women's colleges. Whether I can get away with this or not, I do not know, but it has, at any rate, made it clear that these five, Peking, Shantung, Nanking, Fukien and West China represent a group which can be held together as a group, because (1) their interdenominational character is the same and gives a broader basis here and in China than any of the others have; (2) they are not in conflict in educational programs because of being in separate areas or having distinctive programs; (3) because they have incorporated boards of trustees guiding them rather than direct dependence on mission boards.

I think that little, if anything, should be said about this development, but I should greatly welcome your own counsel as to such campaign promotion, with the thought that a year or two from now, this group of five (or seven, if the women's colleges come in) might develop a campaign which could secure really large conditional gifts from foundations because of the coordination which this group could evidence.

Cordially yours,

Secretary, Peking University.

EMN/L

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PEKING

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PEKING UNIVERSITY

TRANSFER

February 24, 1926.

Dr. J. Leighton Stuart, President,
Yenching University,
Peking, China.

My dear Leighton:

In response to your letter of December 9th, I am interested to know your feeling that public announcement should be avoided in connection with the new Harvard-Peking Institute. Professor Woods, Mr. Johnson and Dean Donham have asked me to draft a form of announcement and after checking it with them to send it to you to check over, to be sure that it does not jar the situation in China and then, when your comments have been received, we can arrange for simultaneous release of the announcement both in America and China.

We shall study the matter of the use of the income of our own endowment. I am not finally clear that we are certain of receiving the back interest, although I think that Mr. Johnson will try to get it for us.

Regarding the Infirmary, my memorandum concerning architectural problems covers the matter.

I note the arrangement concerning Mr. Hsu Ti-Shan in your letter to Mr. Hawkins.

The matters raised by Mr. Krause as to the Department of Agriculture and rates of exchange, I shall cover later.

Your report to the Trustees we have already sent out, and I believe it will be most appreciated.

You will have had the first letter from Mr. Carrington Goodrich. I shall follow him up and get him if I can.

Referring to your letter of December 14th and the actions of the Board of Managers upon the reorganization, we shall get action upon this as soon as possible and cable you when it has been completed, both by the Mission Boards and the Board of Trustees.

While the reorganization of the Board puts us in line for applying for registration, I do not think you can assume that the approval of the Board of Trustees to the proposed reorganization carries with it an approval of application for registration. In the first place, the regulations have only been here a little while; in the second place, there is very little information from our educational friends in

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China as to just what the regulations mean and what their effect is likely to be. For this reason, I shall cable to you to send to us the fullest possible judgment as to the grounds for registering Yenching University with the Government and as to the effects which such registration would have upon the ability of the University to carry on religious work and upon the relation of the University to the secondary schools, for, as we understand it, a registered institution can only accept students from registered secondary schools and until the problem of the secondary schools is clear, it is questionable whether the universities ought not to force their hands too far.

There is, furthermore, your conviction that the Christian educational forces in China ought to move together in the matter of their relations to the Chinese Government. I may not have understood your letter, but it seemed to me to indicate that you might expect the Board of Managers to take action upon the matter of registration, on the assumption that the Board of Trustees were already clearly in favor of it, at once.

As I forecast the process, it seems to me that it would be desirable for this matter to be considered by the reorganized Board of Managers. It will take a bit of time, after our cablegram reaches you for this reorganized Board of Managers to be constituted, as the bodies which elect members may not, in some cases, meet immediately. Then, after this reorganized Board has met and taken up fully the matter of registration, together with a consideration of the desirability of the Christian educational forces moving together, its conclusions would be reported to the Board of Trustees. I do not believe that this can be accomplished in time for the Annual Meeting of the Board, and so my request for full information on the registration matter is not with the idea of having the Trustees act at the Annual Meeting, but with the idea of procuring such discussion of the problem there as may seem proper to prepare them for action at a specially called meeting, if, as, and when, the recommendations of the Board of Managers come to us.

As I appraise developments here, while I think it likely that Yenching is leading the way, I am anxious that it should not get so far in advance of the other union institutions in the matter of policy as to put itself outside of the range of possible cooperation in future campaign operations, for, as I indicated to you in a previous letter, I believe some campaign operations of size are coming.

I note the matter concerning Mr. Huggins. I believe I have written you of the appointment by the Executive Committee of Dr. Barton, Mr. Barber and myself as the Peking representatives upon the Harvard-Peking Institute. I had in mind your suggestion that Mr. Huggins might be put on, but the Executive Committee was convinced that there ought to be only persons who were completely identified with the University. We shall, however, have in mind bringing Mr. Huggins in to the Board of Trustees, as I judge he would be valuable, in his own right, as well as because of his association with Pettus.

I note the suggested program for Dean Lew and have at once begun to explore the possibilities of this. You should let me know as soon as possible just when Dean Lew would be ready to give his first lecture after arriving here, so that I can, with Jim, tentatively map out the procedure. Undoubtedly, some of the universities will be interested in arranging fairly definite dates before the summer.

Faithfully yours,

Secretary, Peking University.

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PEKING UNIVERSITY

February 24, 1926.

MEMORANDUM TO MR. JAMES H. LEWIS

Please note the following paragraph from President Stuart's letter of December 14, 1925:

> "I feel rather strongly that for a number of reasons Dr. Lew should spend a good part of next season in America, probably staying here till after our formal opening, to be held in the early part of October. I wonder if in preparation for this visit you could give certain Universities the opportunity of inviting him for a series of lectures on Christianity in relation to recent developments in China. I feel sure that such a course would be both informative and interesting. If in each place there were certain honorariums it would be an indirect means of helping him and ourselves in the financial aspects of the trip. This series of lectures would be very good publicity. Universities and Theological Schools that would most naturally respond to such a suggestion will occur to you but I should think of Princeton and Harvard first because of our relationship to them, and of Yale and Union Seminary because of his own student life. President Burton before his death had spoken to me of such a possibility, and it is quite possible that the University of Chicago would also be interested. Jim might assist in planning such a series and build up the financial effects around them".

We should plan this out carefully.

Secretary, Peking University.

Hibben
Yale
Dean Duncan Stanford
Cornell
Chgo.
Northwestern

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燕京大學

PEKING UNIVERSITY
(YENCHING TA HSUEH)

OFFICE OF THE PRESIDENT

PEKING

INDEXED

February 26, 1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York, U. S. A.

My dear Eric:

This is a reply to yours on the matter of residences. I am still in the hospital, and the Grounds and Buildings Committee are now meeting at my home. I have tried to get from Mr. Gibb his estimates of what will be necessary to complete the houses under construction or to be improved, and understand that his total figure is about $ 272,000.00 gold, or something over $ 40,000.00 more than the total your last letter authorized. This is extremely disconcerting and makes the outlook considerably worse even than the worst that I had feared, to say nothing of leaving a large number of our staff entirely unprovided for. I shall try to take up with him as soon as I can just what is the significance of his figures. He is, however, doubtless writing you on the same subject, so I shall confine myself to a few details.

The money given from the 4th Presbyterian Church, Chicago, through Mrs. Bush, amounting to a little over $ 1100.00 was intended for a complete residence. It would seem to me that the best use to be made of it would be to put it into some Chinese house, the repairs and improvements in which would amount to about this figure. I shall inform Mrs. Bush of what has been done and feel sure that there will be no difficulty. The house asigned to Porter could be dealt with as follows for the present. He is now living in a new house provided by the Yenching School of Chinese Studies. If after a year or so it seems best for him to continue in the city, this house can become permanently his, and the money given by the Brooklyn Church can be treated as having been so used. We shall make the proper adjustments with the Y.S.C.S. On the other hand, if he moves out to our new campus a new house will be built for him when authorized.

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As to the house for T.T.Lew, it may be well to take one of the houses already built, for instance number thirty-six, taking the position that for the present this is being occupied by some one else. This house you have as assigned to S.D. Wilson. He has changed to a bungalow, and number thirty-six is assigned to T. C. Chao, Dr. Lew's dearest friend. The question of the house for Luce must be postponed until his own arrival here. I should like very much to start a house for the Nashes in the expectation that Mr. Winters of Kansas City will make good his intention to provide this. The Nashes have a very acute family problem with delicate children, and we have absolutely no other provision for them if this fails. My thought would be that Nash write again to Mr. Winters saying that we are starting work when spring weather makes this possible, and asking him to have your office cable us his decision. We would have made very little of a start before a message could be received cancelling the plans, or we might even make a contract conditional upon favorable word about it by a certain date.

It would seem that some further efforts must be made to enable us to carry out the plans we have under way. If nothing else can be done, there would seem to be no moral objection to using the Theological fund of $ 50,000.00, as a rather large staff is being housed for this school out of our general resources.

I shall keep for my own reference only the notations on the list regarding the donors and other details and shall wait your further word as to any public designation in connection with these.

As ever yours,

Creighton Thwarth

JLS-GES Your letters Jan. 19 + 27 just to hand. The arrangement for Mr. Mais all right. You will already have received my explanation of why we have postponed the formal opening.

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